

HAMMERSMITH & FULHAM BOROUGH PARTNERSHIP

Community Strategy Annual Performance 2005/06

1. Introduction.

- 1.1 The Borough Partnership was established and the borough's first Community Strategy were published in the same year, 1998.
- 1.2 Community Strategies set out a long term vision for improvements in local quality of life. They explain what the partners are doing together to improve the social, economic and environmental wellbeing of the borough. Based on wide consultation with residents, businesses, local public agencies and voluntary and community organisations, Hammersmith & Fulham's Community Strategy was most recently updated in 2005.
- 1.3 In addition, Hammersmith & Fulham's Community Strategy has always identified the standards by which partners and the public can measure the Partnership's success. Delivery is monitored via a range of targets and indicators and the Borough Partnership receives an annual performance report.
- 1.4 Negotiation of the Local Area Agreement (2006-9) has reinforced the Partnership's historic focus on performance. Local Area Agreements set out the priorities negotiated between central government and the locality and the Community Strategy's indicators have largely, but not wholly, absorbed into the Agreement.
- 1.5 Over time it is anticipated that the Local Area Agreement will gain a stronger local focus and reflect all dimensions of the Community Strategy. The 2006/07 Local Area Agreement refresh, which will start in the Autumn with a view to implementation in April 2007, will provide an opportunity to do this.
- 1.6 In the meantime performance on all targets and indicators is monitored closely by the Council's Policy Unit. The Local Public Service Board considers quarterly exceptions reports for the Local Area Agreement while the Government Office for London receives an annual report and a mid-year review.
- 1.7 This report provides an overview of performance on the Community Strategy's outcomes, targets and indicators in 2005/06, whatever their status. The data presents a complex picture and so, for clarity, it is presented here in graphic form (appendix 1). Local Area Agreement outcomes and targets are colour-coded green (on track), amber (at risk) and red (at significant risk). Community Strategy objectives are coded green (improved performance) and red (weakening performance).
- 1.8 Data sheets will be published on the Partnership's website and they are available upon request. Partners are welcome to interrogate the database if this would be helpful.

2. 05/06 Performance Summary

2.1 Across the piece, Partnership performance is on track or within tolerance.

Partnership Programme	<i>Children & Young People</i>	<i>Safer, Stronger Communities</i>	<i>Healthy Communities & Older People</i>	<i>Economic Development & Opportunities</i>	<i>Total</i>
<i>Community Strategy Objectives</i>	Green	Amber	Green	Green	Green
<i>Local Area Agreement Outcomes</i>	Amber	Amber	Green	n/a	Amber
<i>'Stretch Targets'</i>	Green				
<i>N'hood Renewal Targets</i>	Green				
<i>All indicators</i>	Green	Green	Green	n/a	Green

2.2 However, this disguises a broad range of indicators at risk – with between one quarter to a third of all indicators at risk (red).

All indicators	<i>Children & Young People</i>		<i>Safer, Stronger Communities</i>		<i>Healthy Communities & Older People</i>		<i>Economic Development & Opportunities</i>		<i>Total</i>	
	No.	%	No.	%	No.	%	No.	%	No.	%
<i>Green</i>	48	61	82	52	36	53	11	39	177	53
<i>Amber</i>	12	15	11	7	8	12	0	0	31	9
<i>Red</i>	19	24	57	36	20	29	1	3	97	29
<i>Data need</i>	0	0	9	6	4	6	16	57	29	9
<i>Total</i>	79	100	159	100	68	100	28	100	334	100
	Green		Green		Green		n/a		Green	

2.3 Development of the Local Area Agreement has sharpened the focus on delivery and performance management. With the Local Area Agreement annual report, the Local Public Service Board received notification of 18 areas of under-performance and a request to consider four of those in depth. Future meetings will consider targets which are risk-assessed as 'red' for two consecutive quarters.

2.4 At present poor performing indicators which have not yet been incorporated within the Local Area Agreement are not referred to partners (although they have historically been considered by the Local Public Service Board's predecessor, the Public Services Forum). As noted above, it is intended to bring key indicators within the Local Area Agreement at the next refresh. In the meantime, and as part of the development of the refresh, these indicator will be subject to detailed review.

END

Appendix 1: Partnership Performance Delivery & Performance 2005/06 summary